

## **Generative AI in Real-World Workplaces:** Microsoft's Second Research Report on AI and Productivity

Editors: Sonia Jaffe, Neha Parikh Shah, Jenna Butler, Alex Farach, Alexia Cambon, Brent Hecht, Michael Schwarz, and Jaime Teevan

Full report URL: <u>aka.ms/productivity-report2</u>



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## Generative AI in Real-World Workplaces: Microsoft's Second Research Report on AI and Productivity

Microsoft released a new research report focusing on real-world impact of generative Al tools as workers integrate them into everyday complex workflows

Results suggest that the positive productivity effects observed in a lab setting are indeed beginning to manifest in real-world work, and, perhaps even more importantly, they show how generative AI can provide even greater impact as work practices evolve

Summarizes over a dozen recent Microsoft studies from 50+ researchers on the application of generative Al in real-world workplaces – including the first largescale randomized trial of Copilot with thousands of users from over 60 customers

### **Key Learnings**



Generative AI is already helping people be measurably more productive in their day-to-day jobs



The productivity story in real-world workflows is more complex than observed in lab studies (as expected)



Productivity gains associated with generative AI, including time and accuracy, vary by role, function and organization



Variance in adoption and utilization influences Al's impact



Early studies suggest generative AI may affect the cognitive effort required for task completion

## Learning 1: AI is already helping people be measurably more productive



Early Access Telemetry Study

Likely largest randomized, controlled study ("clinical trial") of LLMs in the workplace, compares employees with and without Copilot

Examines over 60 tenants and 6k employees

	Copilot Users
Documents	<ul> <li>10% more documents created and edited</li> </ul>
Emails	<ul> <li>11% fewer emails read</li> <li>4% less time interacting with emails</li> </ul>
Meetings	<ul> <li>Effects differed by company</li> </ul>



Work Trend Index Survey

Expansive survey aimed to capture user sentiments and experiences with generative AI, broadly

Includes 31K global information workers across 31 countries

 29% of AI users report being familiar with generative AI, using it at work at least several times a week, and saving more than 30 minutes a day by using it



Bing Chat Log Analysis (link)

Study to understand how people use Alaugmented search differently from traditional search, by task complexity and type of work domain

Analyzes 80k randomly selected, deidentified conversations from Bing Copilot and Bing searches

	High Complexity Tasks	Knowledge Work Domains
Bing Copilot (Al augmented)	37%	73%
Bing Search (traditional search)	13%	37%

# Learning 2: The productivity story in real-world workflows is more complex than observed in lab studies

	Lab studies show straightforward gains	Designed for tasks hypothesized to be amenable for generative AI, generally showing straightforward and substantial improvements to productivity
	As usual, real world has more complexity	Real workflows more complex than controlled lab environments and include tasks at which Copilot is less good or not yet assisting. There are costs to integrating AI into existing workflows
O C O C C C C C C C C C C C C C C C C C	We do see meaningful impacts within real, complex workflows	Impressive to see metrics like documents edited and e-mail time moving significant. Effect sizes lower than some expectations, higher than others
	Some benefits are hard to capture	<ul> <li>People report using Copilot much less mentally demanding, but do not differ in a test of cognitive load (Stroop test)</li> <li>People using GitHub Copilot report they don't want to do tasks without it, but we find no effect on Engineering Systems NSAT, likely due to the limited time developers spend coding and the influence of other tools and activities</li> <li>Perceived time saved is generally larger than actual savings – echoes long line of research suggesting an unmeasured element makes tasks with Copilot more enjoyable (ex: elevator rides with mirrors feel like they go faster)</li> </ul>

# Learning 3: Productivity gains associated with generative AI, including time and accuracy, vary by role, function, organization



Work Trend Index Survey: By Job Function

#### Perceived Benefits of AI Integration

(31k+ respondents)

- Task Automation: Benefits depend on the extent of tasks in function that can be automated or assisted by AI.
- **Repetitive Tasks**: Most considerable improvements in roles with repetitive tasks or extensive content creation.
- High Interaction Roles: Largest gains in productivity, quality, and efficiency in customer-facing roles (Customer Service, Sales) and content creation (Marketing, Creative).
- Specialized Fields: More modest improvements in technical fields (Legal, Engineering) due to the complexity and nuance of tasks



#### Software Developers

- Automation preference: (800+ MS developers) Most want to see AI help with automating routine tasks, like generating unit tests and writing documentation
- Engineering Satisfaction: (30k+ developers) GitHub Copilot use did not seem to affect Engineering systems satisfaction, likely due to the limited time developers spend coding and the influence of other tools and activities
- Lab study: GitHub Copilot improved speed and accuracy on a familiar task, but not on one with unfamiliar concepts and components



#### Customer Service Agents

 (Lab study) Sellers with licensing chatbot answered faster higher accuracy, more completeness than those without



### Security Analysts

 (Lab study) Security analysts with Copilot more accurate and complete than those without. Gains were smaller for experts than novices, but still substantial



#### Multilingual teams

• (Lab study) Copilot improved accuracy for Japanese speakers trying to understanding an English meeting recording

	Accuracy among Japanese listeners recapping a	
	Japanese Meeting	English Meeting
With Copilot Meeting Recap	96.8%	97.5%
Standard tools	94.8%	83.8%

## Learning 4: Variance in adoption and utilization influences Al's impact

Consistent Copilot use leads to job benefits M365 Copilot user survey (n=885)

- Using Copilot for more than 10 weeks report more benefits compared to those with shorter usage (job enjoyment, reduced meeting attendance)
- Users who report saving over 11 min/day also report better work-life balance, more interesting and fulfilling work, more motivated and productive

Power Users regularly experiment with different ways of using Al

**Effects of Copilot** 

differ based on usage

WTI Survey (n=31k)

• What defines a power user?

Most importantly, they regularly experiment with using AI. Also, less 'unsanctioned' AI use and learning focus

Early Access Telemetry study (randomized)

 Substantial variation across tenants in adoption/usage rates. Substantial difference between effect of being given a Copilot *license* and effect of Copilot *usage*



Importance scores measure the contribution of each feature to the model's predictive power. Higher scores indicate greater importance. In this context, scores range from 361 to 882, highlighting significant factors influencing AI power user status.

Data Source: Work Trend Index Survey 2024

# Learning 5: Early studies suggest generative AI may affect the cognitive effort required for task completion

<u>High-impact paper</u> on generative AI and metacognition discusses how generative AI requires users to "think about thinking" E.g., Task goals, task decomposition, and confidence in one's ability to evaluate the output



Indicates need for more metacognitive support in generative AI systems/tools, including:

- Breaking down complex tasks into sub-tasks
- Explainability and helping people learn an accurate mental model of what the systems can do
- Providing evaluation support
- New non-text-forward interfaces

A small, internal lab study found people reported Copilot lightened the cognitive load, but tests did not show lessened cognitive fatigue

## This the second Microsoft report covering research on Al's impact on work

#### FIRST REPORT

### **Early LLM-based Tools** for Enterprise **Information Workers Likely Provide** Meaningful Boosts to **Productivity**

A first update from Microsoft's research initiative on AI and Productivity Alexia Cambon<sup>1</sup>, Brent Hecht<sup>1</sup>, Ben Edelman, Donald Ngwe, Sonia Jaffe, Amy Heger, Mihaela Vorvoreanu, Sida Peng, Jake Hofman, Alex Farach, Margarita Bermejo-Cano, Eric Knudsen, James Bono, Hardik Sanghavi, Sofia Spatharioti, David Rothschild, Daniel G. Goldstein, Eirini Kalliamvakou, Peter Cihon, Mert Demirer, Michael Schwarz, and Jaime Teevan (with additional support from the entire AI and Productivity team at Microsoft) accelerate the productivity gains provided by these tools. As Copilot has started to become a reality, this team - from which this ABSTRACT This report presents the initial findings of Microsoft's research paper emerges - began to explore one of the first research question itiative on "AI and Productivity", which seeks to measure and ceelerate the productivity gains created by LLM-powered coductivity tools like Microsoft's Copilot. The many studies that needs to be answered to advance our broader mandate RQ: What impact does Copilot have on productivity red in this report, the initiative's first, focus on common a information worker tasks for which LLMs are most se information worker tasks for which LLMs have been hypothesized to provide significant value y to provide significant value. Results from the studies suppo tantly, for this stage of work, we did not seek to evaluate he hypothesis that the first versions of Copilot tools substantial? opilot's (or LLM's ncrease productivity on these tasks. This productivity been erall increase in information activity using a fully representative set of tasks, nor did v aually appeared in the studies as a meanineful increase in speed of a fully ecologically valid so without a simificant decrease in quality. Furth secution without a significant decrease in quality. Furthermore, evolution of the willingness to choose the security of the security of the igher for people who have used the tools than those who have not, aggesting that the tools provide value above initial expectations. The report also highlights future directions for the AI and roductivity initiative, including an emphasis on approaches that are moving in these directions in ongoing research. Rather, for thi phase of research, we sought to explore whether Copilot providninoful productivity basists on some common tasks for which believed it was likely to do so based on the properties of th te introve in was intery is to no easted in the properties of the colorology. In other words, in the language of Dell'Acquie et al. [10], we primarily explored tasks on the AI-friendly side of the jagged technological frontier." apture a wider range of tasks and roles The dozens of researchers in Microsoft's "AI and Pr 1 Introduction search team have launched over 30 studies looking at this first One of the most significan question, as well as more advanced ones that will be the subject of improve quality of life is by enabling step-function improvements in labor productivity [6.8]. Many have hypothesized that recent follow-up reports. While most of the studies remain active, ed results to instify a synthesis of th search we have conducted to address this first question. Th improvements in large language models (LLMs) and applications built on LLMs would provide such a productivity boost, and a research we note conducted to address this first question. This report covers these initial findings. In future manuscripta, we plan to report on research with substantially increased ecological validity (e.g., via RCTs deployed in read organizations), added diversity in methodology (e.g., via privacy-preserving madyases of hour hose 1921). Instantial schemist of automatic and ecological storically large one at that (e.g., [4,6]). Early evidence mostly upported this hypothesis, with productivity gains seen in various spes of lab studies when workers were provided with LLM-based chat logs [24]), targeted studies of potential productivity barrier analyses of new and improved canabilities, and other means osoft has invested significantly in building promore holistically under anding the productivit sased on LLMs (branded "Copilot"), in large part based on the typothesis that such tools would substantially increase the sation workers. In concert with building these formed a cross-company research team (the At a high level, the results thus far support the hypothesis that th soft also formed a cro first versions of Microsoft's Copilot tools do substantially increase productivity on some common tasks performed by enterprise tivity" research team) that seeks to measure and

Early LLM-based Tools for Enterprise Information Workers

Likely Provide Meaningful Boosts to Productivity

Dec 2023

The first report focused on understanding the **potential impact** of generative AI tools as people begin to use AI for work.

- Synthesized eight Microsoft-run research studies on Al's impact on productivity.
- Most studies were lab-based, and explored tasks for which ٠ existing literature already suggested AI would do well.
- The included studies consistently found meaningful increase in ٠ speed of execution without a significant decrease in quality.
- Available at aka.ms/productivity-report1

SECOND REPORT

Generative AI in **Real-World Workplaces** 



Ben Edenm, Urike Gruber-Grenich, Cory Hilke, Ben Hannhan, Sandra Ho, Brian Hooek, Manni Khenka, Viktor Kewenig, Madeline Kleiner, Frikandon, Sathah Makuraman, Man Meigr, Janeff Nevelli, Nan Sho, Donah Kyper, Kehe Roham, Sah Peng, Nan Presson, Naga Bangan, Aeeshahah Rangaroddy, Sean Kated, Rohern Kodriguez, Katei Rohlin, Tana Sahori, Avan Santar, Ava Elizor, La Lev Tankelevik, Monghing Wan, Larjie Wang, Kynwi Khon, La Longy Yang (with additional support from the entire AI and Productivity isam at Microsoft)			
ABSTRACT	tasks performed by information workers (e.g., Noy and Zhang		
This report presents the most recent findings of Microsoft's research initiative on AI and Productivity, which seeks to measure	2023; Dell'Acqua et al. 2023; Brynjolfsson et al. 2023; Peng et al. 2023).		
these is manuals the A and transmission is unknown in the target proceedings backwise to be a set of the set of the set of the synthesizer research results from over a dozen recent indices combacted by researches and Microsoft, while a floco on studies of another the synthesizer and the set of the set of the set introduction of generative A is into sequentization. Over all, the introduction of generative A is into sequentization. Over, the introduction of generative A is into sequentization. The set of the set of the set of the set of the set of the introduction of generative A is in sequentization. The set of the set o	However, much of this existing literature on AI and productivity is limited in that it consists permitty of Lib-based studies. In these studies, participants used generative XI studies to the second environment, largely with a force on tasks that the escentrelars hypothesized wordly be anneable to generative AI. Now that a much larger population of workers has access to generative AI studies of the studies of the studies of the top of studies of a lab steriling, as people perform their everyday jobs. This has begin to labor encements an Alformation the clochese to study you the first wave of generative AI loss of an advection the studies information work in red-world centure.		
individuals and organizations recalibrate their work practices to harness AI in the places where it provides the most value.	Accordingly, this second Microsoft AI and Productivity Report focuses on Microsoft studies that explore how people apply Copilot and other generative AI tools to their regular work. The report also		
	describes tearnings trong a small set of additional lab experiments		

ative AI in Real-World

Jaffe, S., Shah, N.P., Butler, J., Farach, A., Cambon, A., Hecht, B.,

Workplaces: The Second Microsoft Report on AI and Productivity Research. Microsoft.

There is tremendous interest in how AI can increase people'

literature from around the world and a wide variety of discipline

Schwarz, M. and Teevan, J. eds. 2024. Gen

1 INTRODUCTION

Generative AI in Real-World Workplaces

The Second Microsoft Report on AI and Productivity Research

Contributing Researchers

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Reid Andersen, Margarita Bermejo-Cano, James Bono, Georg Buscher, Chacha Chen, Steven Clarke, Scott Co Ben Edelman, Ulrike Gruber-Gremileh, Cory Hilke, Ben Hanrahan, Sandra Ho, Brian Houck, Marsi Khemka Madeline Klimer, Eric Rundermann, Berki Manigumann, Mer Main, Lumide Marilla Nami Nan, Danald Manna

apply Copilot he report also describes learnings from a small set of additional lab experiment that suggest new ways that we might see the impact of Copilot in-the-wild in future studies. Overall, the results – including those from what we believe is the single largest randomized controlled trial on the introduction of generative AI in real workplaces - poin to several high-level observation

productive in their day-to-day jobs. productivity at work. To help meet this interest, in December 2023. As expected, the productivity story in real-world workflow Microsoft released a first AI and Productivity Report (Cambon et al. 2023) synthesizing the results of many Microsoft studies on AI and productivity. These studies contributed to a large and growing ore complex than observed in lab studies ctivity gains associated with generative AI, it time and accuracy, vary by role, function and organization Variance in adoption and utilization influences AI's impact
 Early studies suggest generative AI may affect the cognitive Although there are exceptions, this literature largely points to a broad conclusion: Generative AI tools have the potential to introduce a substantial step-function increase in productivity for

equired for task completio

July 2024

The new report focuses on **real-world impact** of generative AI tools as workers integrate them into everyday complex workflows.

- Synthesizes fourteen Microsoft studies, including the largest randomized controlled trial on generative AI in organizations.
- Focused on field research but includes some lab studies.
- Results suggest positive productivity effects are beginning to manifest in real-world work, and show how generative AI can provide even greater impact as work practices evolve.
- Available at <u>aka.ms/productivity-report2</u>



## The new report synthesizes results from 14 recent studies

#### Studies of workers using AI on the job

- Early Access Program Telemetry Study
- Work Trend Index Study
- Copilot Usage in the Workplace Survey
- Study on Generative Search Engines and Task Complexity

#### **Specific Roles and Functions**

- Comparing across Roles in Copilot Usage in the Workplace Survey
- Towards Effective AI Support for Developers: A Survey of Desires and Concerns
- Problem-Solving Styles and Confidence Generating Prompts for GitHub Copilot
- GitHub Copilot and Engineering System Satisfaction

#### A Selection of New Lab Studies

- Comparing the Effect of Different Task Types on Effective Use of GitHub Copilot
- Understanding the Impact Copilot for Security Has for Security Professionals
- Experiment with Licensing Chatbot for Sellers
- The Effect of Copilot in a Multi-lingual Context
- Impact of Generative AI on Metacognition
- Impact of Copilot on Cognitive Load

## Additional details from three of the studies in the new report

#### Studies of workers using AI on the job



Early Access Program Telemetry Study: Compares employees with/without Copilot

#### Over 60 tenants and 6k employees

#### Largest Controlled Study of Generative AI Productivity Impacts to date

Large-scale randomized controlled field experiment of Copilot for Microsoft 365, focusing on real-world use

	Copilot Users	
Documents	10% more documents created and edited	
Emails	<ul><li>11% fewer emails read</li><li>4% less time interacting with emails</li></ul>	
Meetings	• Effects differed by company	

Substantial variation across tenants in adoption/usage rates. Substantial difference between effect of being given a Copilot *license* and effect of Copilot usage

#### **Specific Roles and Functions**



using Al

- Work Trend Index Survey:
- Expansive survey aimed to capture user sentiments and experiences with generative AI, broadly

31K global information workers across 31 countries

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#### A Selection of New Lab Studies



Generative AI in **Multilingual Teams** 

(Lab study) Copilot improved accuracy for Japanese speakers trying to understanding an English meeting recording

	Accuracy among Japanese listeners recapping a	
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With Copilot Meeting Recap	96.8%	97.5%
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